

# **EPA Quarterly Management Report** January through March 2007

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## What is the Quarterly Management Report?

This report shows the US Environmental Protection Agency's progress on selected priorities. It is intended to elicit questions that lead to ideas about how the Agency can better execute our responsibilities under the law and do a better job of protecting human health and the environment. In many cases, measures may be affected by factors outside the Agency's control. Success often relies on working closely with our partners: States, Territories and Tribes.

This report is not comprehensive and is only one of many budget, performance, and financial tools used by the Agency for management purposes. It does not include all of the Agency's priorities. The report is a balance of national and regional information. Because it is updated quarterly, most measures are outputs, not outcomes. However, all the measures are linked to objectives in the Agency's Strategic Plan. Performing well on these measures is assumed to lead to improved public health and environmental protection.

## **HEADQUARTERS**

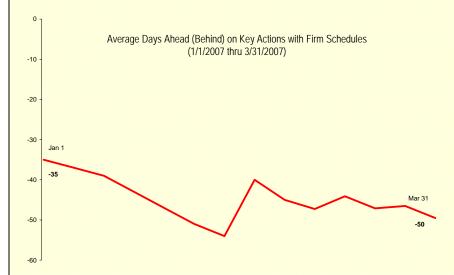


#### **Timeliness of Key Actions**



Completing actions ahead of schedule means EPA keeps its commitments, improves the quality of decisions, and the public and environment benefit from EPA's key actions sooner. EPA is focusing management attention on 27 key actions.

		EPA Office							
OAR OEI OPPTS OSWER OW									
Days ahead (behind) schedule	(531)	0	2	(285)	(622)	(1436)			
# of Key Actions being tracked	6	6 0 7 5 9							



# Of the 27 key actions being tracked, the following 15 are directly related to the *Administrator's Action Plan*:

- New Source Review Aggregation and Debottlenecking
- New Source Review Emissions Test for Electric Generating Units
- Locomotives and New Marine Diesel
- Amendment of the Standards for Radioactive Waste Disposal in Yucca Mountain, Nevada
- National Ambient Air Quality Standard Review for Ozone
- · Renewable Fuels Standard
- Lead Based Paint Activities Renovation, Repair & Remodeling
- Agricultural Container Recycling
- Definition of Solid Wastes
- Expanding the Comparable Fuels Exclusion under the Resource Conservation and Recovery Act
- Criteria for Safe and Environmentally Protective Use of Granular Mine Tailings
- Spill Prevention Control and Countermeasures Litigation Response
- · Peak Flow Guidance
- Concentrated Animal Feeding Operation Regulation
- Water Transfers Rule

Data Source: SCOUT Database





Saving energy at EPA facilities helps increase energy security, reduce pollution and cut greenhouse gas emissions. Through March, four regional labs have used less energy than they had through the same period in 2006. Region 3 is undergoing a recommissioning project at Fort Meade which should yield energy savings in six to twelve months.

Increase (Decrease) in Amount of Energy Consumed in MMBTUs

	Region 1	Region 2	Region 3	Region 4	Region 5	Region 6	Region 7	Region 8	Region 9	Region 10	Other Agency- wide
Oct-Mar 2006	10,651	22,077	32,391	10,703	NA	10,590	9,322	10,613	10,021	10,666	680,822
Oct-Mar 2007	10,103	18,361	34,218	11,065	NA	10,394	9,788	11,229	9,703	10,967	657,756
Q2 2007 Increase (Decrease) compared with Q2 2006	(548)	(3,716)	1,827	362	NA	(196)	466	616	(318)	301	(23,066)

Data Source: Utility Bills

## President's Management Agenda



The President's Management Agenda contains five government-wide goals to improve federal management and deliver results that matter to the American people. Earning a "green" score in these five areas addresses significant government-wide deficiencies identified by the Government Accountability Office, Inspectors General, the Office of Management and Budget, and others. During Q2, EPA's Budget and Performance Integration "status" score was upgraded to green. For Human Capital, EPA retained its "green" progress score meeting all quarterly deliverables and continuing to make progress in areas such as workforce and succession planning and employee performance management improvements as the Agency works toward its objective of obtaining a "green" status score for human capital in December 2007.

**Executive Branch Management Scorecard** 

Environmental Protection Agency	2nd Quarter Results - Department of Labor's Quarter PMA Scoreca Results (Benchmark				
PMA Initiative	Status	Progress	Status	Progress	
Human Capital	Y	G	G	G	
Competitive Sourcing	G	G	G	G	
Financial Performance	G	G	G	G	
E-Government	G	G	G	G	
Budget/Perf. Integration	G ↑	G	G	G	
Eliminating Improper Payments (first reported Q1 2005)	G	G	G	G	

Data Source: OMB

Quarterly Management Report Q2 2007

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• T06 = 2006 FY Target • T07 = 2007 FY Target • N/A =

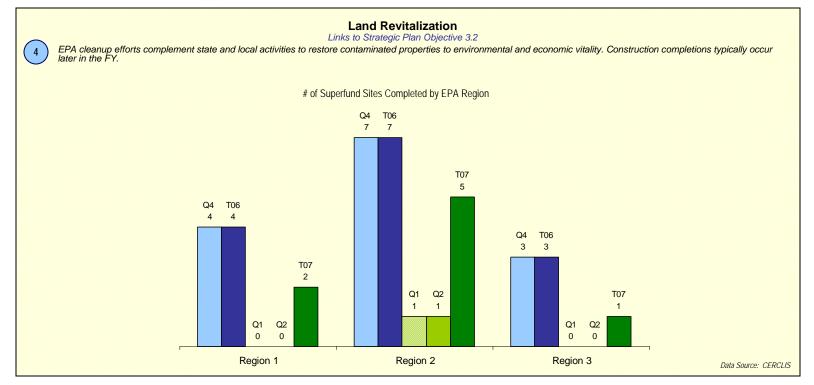
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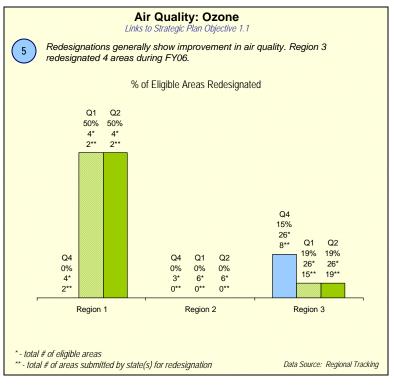
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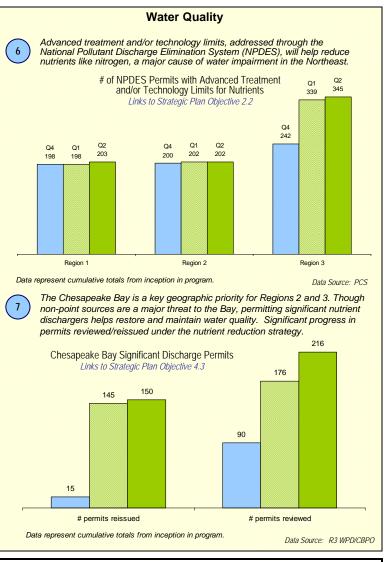


# Select Regional Priorities in the **NORTHEAST**









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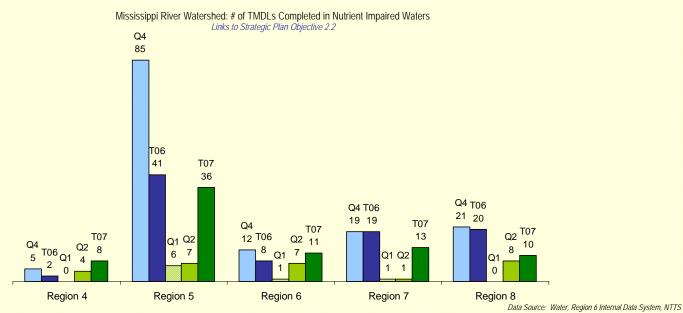
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# Select Regional Priorities in the GREAT SOUTH



## **Water Quality**

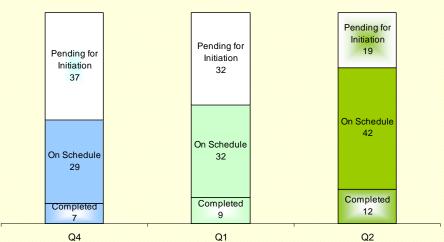
Setting Total Maximum Daily Loads (TMDLs) is one of the many tools used before taking further action to reduce nutrient pollution in the Mississippi River and the Gulf of Mexico. Regions 5, 7, and 8, although not a part of the Great South, are reporting for this measure.



There are 73 actions to be accomplished by 2009 that will increase understanding of environmental risks, build institutional capacity, and improve regional coordination. Through March 2007, 74% of actions have either been completed (16%) or are on schedule (58%).

## Gulf of Mexico Near-Term Actions

Links to Strategic Plan Objective 4.3



Q2 Data Source: GMPO

## Air Quality

Links to Strategic Plan Objective 1.1

Timely development and approval of State Implementation Plans (SIPs) will lead to earlier action to address ozone. The Economic Development Zone (EDZ) SIP Final rule was published in April; one month ahead of schedule.

# of Months Ahead (Behind) Schedule on Selected Clean Air SIPs

		Q4	Q1	Q2	Accomplishment(s)/Upcoming Milestones
Region 4	Memphis Interstate SIP	0 (on schedule)	0 (on schedule)	1	April 12, 2007: The R6 Economic Development Zone (EDZ) SIP Final rule was published.
	Houston SIP	0 (on schedule)	0 (on schedule)	0 (on schedule)	June 15, 2007: State adopts and submits final 8-hour Ozone SIP revisions to EPA
Region 6	Dallas Fort Worth SIP	0 (on schedule)	0 (on schedule)	0	No upcoming milestones identified.

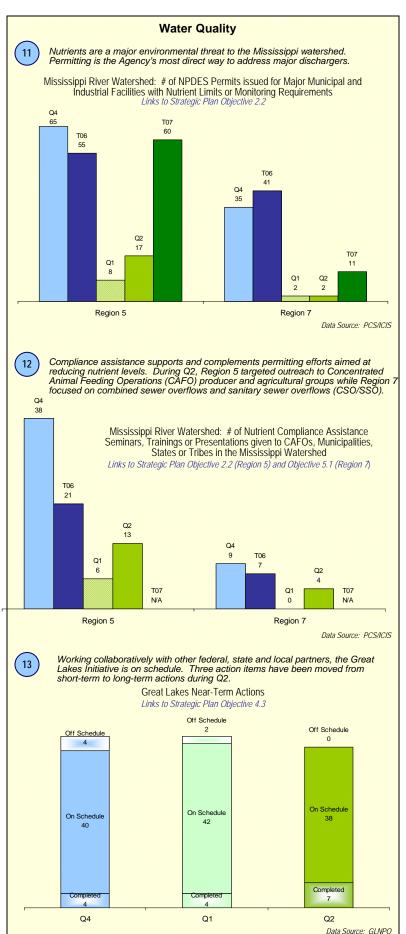
Data Source: TCEQ SIP Schedule

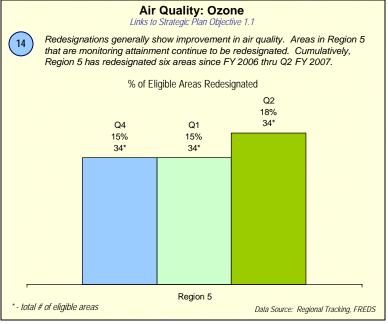
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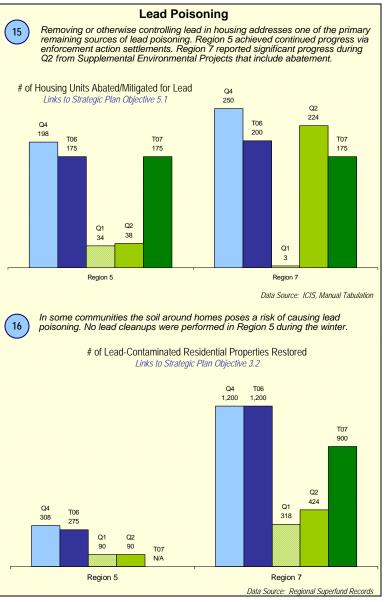


# Select Regional Priorities in the **MIDWEST**





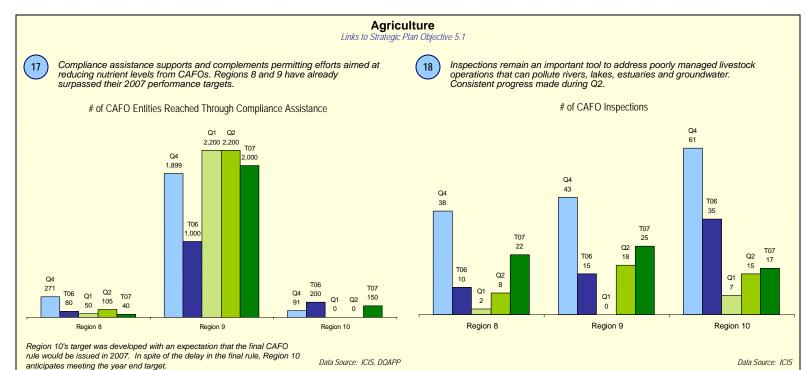


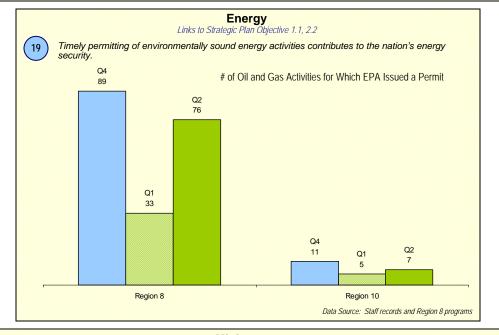




# Select Regional Priorities in the **GREAT AMERICAN WEST**







## Mining

Links to Strategic Plan Objective 2.2, 3.2, 5.2



Abandoned and poorly managed mining sites may threaten rivers, lakes, estuaries and groundwater. In the Great American West, EPA regions are reclaiming land and protecting the environment through removal actions, performing National Environmental Policy Act (NEPA) reviews and issuing NPDES permits to meet this challenge.

# of Acres Addressed (or Cleaned up) by Superfund Remedial, Removal and Non-Regulatory Programs

		Region 8			Region 9		Region 10		
	Q4	Q1	Q2	Q4	Q1	Q2	Q4	Q1	Q2
# of Acres Addressed (or cleaned up) by Superfund Remedial, Removal, and Non-Regulatory Programs	64	40	40	561	13	23	65	71	71
# of Final Mining NEPA Reviews *	0	0	0	0	0	0	0	0	3

\* Number indicates NEPA documents received from other federal agencies for EPA review/comment

Data Source: PCS and ICIS NPDES, SDWIS, Staff Reports, Region 8 NEPA Program, CERCLIS, GPRA Forms

• Target represents end of fiscal year (Sept '07) • Q2 = Oct '06 thru Mar '07 (data for 6 months)

# Select Regional Priorities in the TRIBES AND US-MEXICO BORDER



## **Tribes: Air Quality**

Links to Strategic Plan Objective 1.1

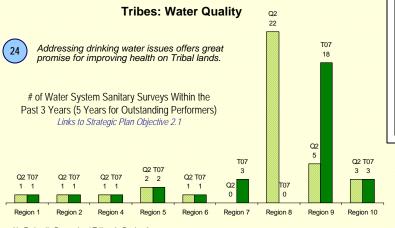
Improving the Title V Air Permit program offers great promise to addressing air quality on Tribal lands.

# of Title V Air Permits

		Region 2	Region 5	Region 6	Region 8	Region 9	Region 10
# of Initial Permits	Issued	2	3	5	43	19	7
# Of Iffilial Perffiles	Pending	0	3	0	21	7	5
# of Renewal Permits	Issued	1	0	0	5	5	0
# UI Reliewal Fellillis	Pending	0	0	0	22	1	2
Total Permits	Issued	3	3	5	48	24	7
Total Permits	Pending	0	3	0	43	8	7

No Federally Recognized Tribes in Region 3.

Data Source: Region 5, FREDS, Regional Tracking, Internal Reports, Part 71 Program Implementation Tracking System

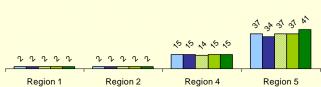


No Federally Recognized Tribes in Region 3.

Data Source: SDWIS, Regional Tracking, Region 6 and Region 10 Databases

Current NPDES permits improve and maintain water quality. Most regions 25 have nearly met, met, or exceeded 2007 targets.

# of NPDES Permits Issued and Current Links to Strategic Plan Objective 2.2



■ Q4 ■ T06 ■ Q1 ■ Q2 ■ T07

Underground Storage Tanks (LUST).

26

27

EPA and Tribes are working to reduce human health exposures from Leaking

No Federally Recognized Tribes in Region 3.

# of LUST Clean-Ups for Sites Exceeding Risk-Based Standards for Human Exposure Links to Strategic Plan Objective 3.2

Q4	Q1	Q2	T07
43	N/A	16	30

Data Source: Regional Reports

10101111

Region 6

## **US-Mexico Border: Land Revitalization**

Links to Strategic Plan Objective 4.2

Removing scrap tires reduces mosquito-borne diseases and fire risk. Recent tornados have overwhelmed City of Eagle Pass and delayed progress/reporting. Matamorosa is in the planning phase and recruiting partners.

US-Mexico Border - Tires Removed from Piles

	Q4	T06	Q1	Q2	T07
Ciudad Juarez	1,130,970	525,000	186,550	319,000	700,000
Sonora	N/A	N/A	0	20,000	80,000
Matamorosa	N/A	N/A	N/A	N/A	N/A
Eagle Pass	18,300	7,500	46,134	46,134	100,000

Data Source: BECC, SEMERNAT, EPA Grantees

#### **Tribes: Land Preservation**

EPA regions support Tribal solid waste management programs. Regions are 22 working with Tribal partners to address risks associated with open dumps.

> # of Open Dumps Closed, Cleaned Up, or Upgraded in Indian Country Links to Strategic Plan Objective 3.1, 3.2, 5.3

	Region 1	Region 2	Region 4	Region 5	Region 6	Region 7	Region 8	Region 9	Region 10
Q4	0	0	0	2	20	0	20	79	5
T06	0	0	N/A	2	N/A	0	20	N/A	2
Q1	0	0	0	0	2	0	0	5	0
Q2	0	0	0	3	12	0	0	14	2
T07	0	0	0	2	3	0	2	20	2
Indian Health Service is assessing the sites on reservations and universe is not known. No Federally Recognized									

Tribes in Region 3.

Data Source: IHS Database, Manual Report, Grantee Progress Reports,

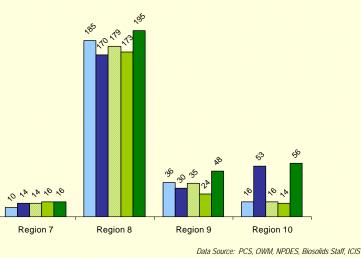
Region 10 is supporting Alaskan recycling and safe solid waste disposal practices to address health and environmental risks. Through March '07, nearly 4 times as many pounds of recyclables 23 have been diverted from village dumps as compared to all of FY06!

## Alaska Village Solid Waste

Links to Strategic Plan Objective 3.1, 5.3

	Q4	Q1	Q2
Lbs. Of Recyclables Diverted from Village Dumps	25,240	9,356	94,336
Lbs. Of Trash Collected for Proper Disposal	95,680	24,990	27,350

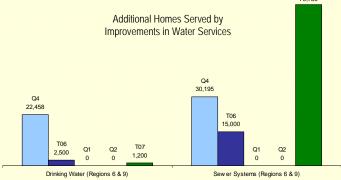
Data Source: RurAL CAP Grants, IGAP Proposals Master Log



#### **US-Mexico Border: Water Quality**

Links to Strategic Plan Objective 4.2

The Agency's goal is to provide protection of people in the U.S. Mexico border 28 area from health risks by increasing the number of homes connected to potable water supply and wastewater collection and treatment systems. EPA is addressing this through financial assistance for new infrastructure and technical assistance. 70,750



**Quarterly Management Report** Q2 2007

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Data Source: NADB Reporting

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## **Select National Priorities**

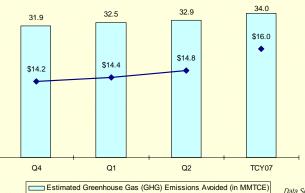
Climate Change and Energy



## 29

ENERGY STAR helps individuals and organizations reduce energy use, save money, and prevent greenhouse gas emissions.

ENERGY STAR: Greenhouse Gas Emissions Avoided and Cost Savings (Billions) Links to Strategic Plan Objective 1.5



Data Source: OAR Analysis

31

EPA is the lead agency for three important studies being conducted under the government-wide Climate Change Science Program.

Estimated Net Savings from Reduced Energy Cost in \$ (Billions)

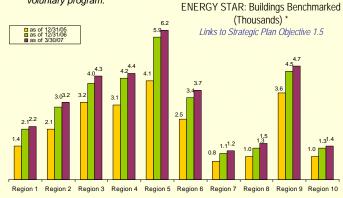
# of Months Ahead (Behind) on Select Climate Change Activities Links to Strategic Plan Objective 4.4

	Coastal Elevation and Sensitivity to Sea Level Rise	Preliminary Review of Adaptation Options for Ecosystems and Resources	Effect on Human Health and Welfare Human Systems
	0 (on schedule)	0 (on schedule)	0 (on schedule)
Upcoming Milestones	April 30: Complete stakeholder review June 29: Complete expert review completed	August 31: EPA completes response to FACA Review Panel and to public comments and prepares second draft; draft submitted to FACA Review Committee and made publicly available along with the documentation of the disposition of comments	August 31: EPA completes response to FACA Review Panel and to public comments and prepares second draft; draft submitted to FACA Review Committee and made publicly available along with the documentation of the disposition of comments

Data Source: Global Change Research Program



Benchmarking building energy use allows building owners and operators to monitor energy use and target efficiency improvements. Consistent progress is being made across all regions. Note that Regions differ in their prioritization and, therefore, accomplishments related to this specific voluntary program.



\* Program began in 1999.

Data Source: Energy Star

Alaskan people and habitat will likely be more sensitive to changes due to a warming climate than other parts of the U.S.

> # of Collaborative Alaska Climate Change Events/Projects Links to Strategic Plan Objective 1.6

	Total # of Events/Projects	Events/Projects Completed	# of Events/Projects Underway						
	Alaska Forum on Environment (61 speakers; over 1200								
Accomplishments	attendees); Alaska Business forum								
	Prelim GHG inventory R10 Stewardship Phase II Initiative								

Data Source: R10 Climate Change Team



Methane to Markets is an international public-private partnership to advance the recovery and use of methane as a clean energy source.

Key Methane to Markets Quarterly Milestones Met

Links to Strategic Plan Objective 1.5

# of Milestones (for CY07)	# of Milestones Met or Exceeded
26	8

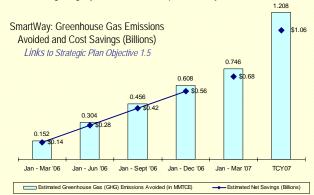
Data Source: ASG Schedule of Key Milestones



The Climate Leaders program is a corporate partnership program through which leading corporations develop and implement comprehensive, long-term climate reduction strategies.



SmartWay's estimated cost savings and avoided GHG emissions increased fourfold in 2006. Estimated Jan-March 2007 emission reductions and avoided cost savings slightly lower than same period last year.



Data Source: FLEET Model, SmartWay Database



Old diesel engines are a major source of soot and these projects are an extremely cost-effective way to improve air quality. Results are reported jointly for Blue Skyways (Regions 6 & 7) and West Coast Collaborative (Regions 9 & 10).

## Air Quality

Links to Strategic Plan Objective 1.1

Projects and Retrofits: Diesel Projects in Select Regions

		Region 1	Region 2	Region 3	Region 4	Region 5	Regions 6,7	Region 8	Regions 9,10	TOTAL
	Q1	11	3	9	63	19	13	0	28	146
# of Emission Reduction Projects	Q2	40	7	32	71	34	26	0	51	261
·	T07	N/A	N/A	N/A	10	N/A	25	6	N/A	N/A
	Q1	8,877	107	0	362	301	354	0	4,324	14,325
# of Diesel Engines Retrofitted	Q2	9,139	1,138	220	362	1,176	2,116	0	4,820	18,971
	T07	N/A	N/A	N/A	0	N/A	500	N/A	N/A	N/A

Data Source: PCS/ICIS, NCDD, Grantee progress reports

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# **Select National Priorities (continued)**

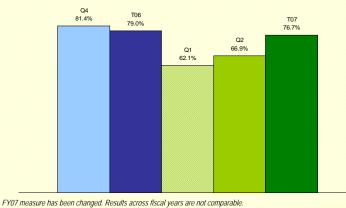
**Water Quality** 



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Links to Strategic Plan Objective 2.2 EPA approval of revised standards sets updated goals for water quality protection programs.

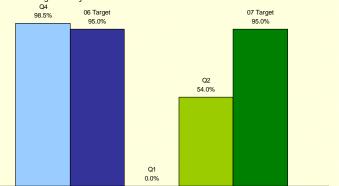
% of State/Territorial Water Quality Standards Approved by EPA



Data Source: WATA

National Pollutant Discharge Elimination System (NPDES) permits is one of the most direct tools EPA has to address water quality issues. Priority permits is an annual measure, by definition it begins each year at 0% and as permits are finalized, it moves towards the target goal of 95%.

% of High Priority NPDES Permits Scheduled to be Issued in FY that are Current



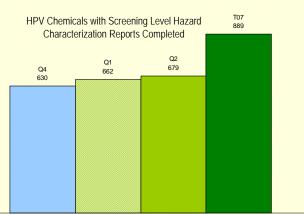
Data Source: PCS, and Internal Sources

#### Chemicals

Links to Strategic Plan Objective 4.1



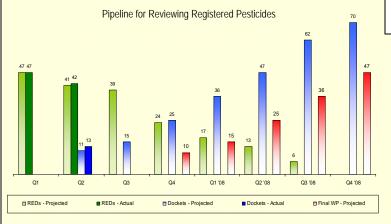
EPA is ahead of schedule in developing screening-level hazard characterization reports which screen High Production Volume (HPV) chemicals and helps to identify potential hazards. These hazard characterization reports include both U.S. sponsored chemicals and International chemicals sponsored by OECD. Hazard characterization reports have been greated by 10 percentages. have been created for 10 more chemicals than expected in Q2.



Data Source: HPV Program Screening Phase Tracking Files



Pesticide program is on target for phasing out old review process (complete remaining non-food use Reregistration Eligibility Decisions (REDs) by end of FY08). New program implementation on schedule with first "dockets" opened in Q2 and work plans (WPs) to begin in Q4.



Data Source: OPPIN

#### **Land Revitalization**



EPA cleanup efforts complement state and local activities to restore contaminated properties to environmental and economic vitality.

> # of Assessments/Constructions Completed Links to Strategic Plan Objective 3.2, 4.2

	Q4	T06	Q1	Q2	T07
Brownfields Properties Assessed	1,566	1,000	N/A	140 *	1,000
Superfund (non-Federal)	32	35	3	3	19
Superfund NPL (Federal Facilities)	8	5	1	1	5

Restoring contaminated properties reduces potential exposures to hazardous

Human Exposures Controlled at High Priority Sites

Links to Strategic Plan Objective 3.2

	Q4	T06	Q1	Q2	T07
Number of high priority RCRA facilities with human exposures under	121	113	2	19	76
control					
Number of Superfund, including Federal facilities, hazardous waste	34	10	5	1	10
sites with human exposures under control					

"Under control" indicates that EPA or state officials have determined that there are no unacceptable human exposures to

Data Source: CERCLIS, RCRAInfo

Data Source: CERCLIS, ACRES



## **Enforcement and Compliance Assistance**

Links to Strategic Plan Objective 5.

Vigorously enforcing environmental laws continues to be a critical component of EPA efforts. Compliance assistance continues to be an effective complement to enforcement. FY2007 performance consistent with or exceeding expectations through March. **Enforcement and Compliance Assistance** 

	Q4	T06	Q1	Q2	T07
Number of Civil Referrals	286	N/A	30	76	N/A
Estimated Lbs of Pollution Reduced (Millions)	890	450	N/A	92	500
\$ Invested in Pollution Control as Result of Enforcement (Billions)	5.0	4.1	2.1	5.4	4.2
% of Compliance Assistance recipients improving practices	74%	50%	76%	98%	50%

Data Source: ICIS



The Pesticide Registration Improvement Act (PRIA) provides reduced timeframes for completing registration decisions. Since Q1 FY06 OPPTS has achieved minimum 99.7% on time record (100% in Q2).

PRIA Applications Received, Completed, and Pending at end of Quarter

	FY06	FY	07	
	Q4	Q1	Q2	
Received	440	445	407	
Completed (includes withdrawn)	383	431	429	
% of completed and withdrawn decisions with negotiated due dates	13%	16%	14%	
% on time (completed on or before PRIA or negotiated due date)	100.0%	100.0%	100.0%	
Total Pending	1249	1263	1241	

Data Source: OPPIN

**Quarterly Management Report** 

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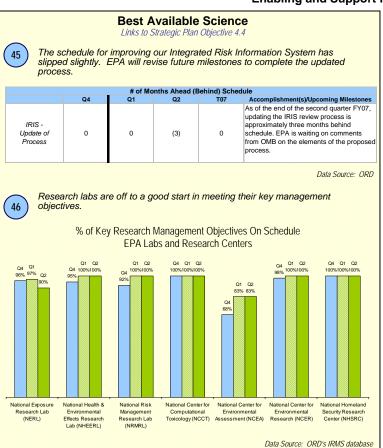
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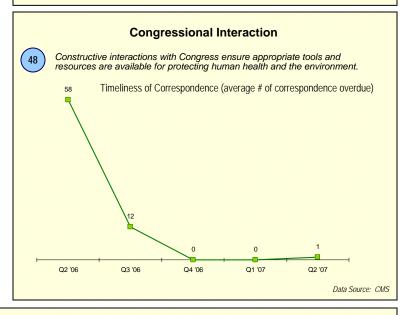
# **Select National Priorities (continued)** and Other Activities



**Enabling and Support Program in Strategic Plan** 



# **Homeland Security** Links to Strategic Plan Objective 3.2 EPA is actively training staff and conducting exercises to prepare for natural 47 disasters and emergencies. Data Source: Regional Reports



# 49

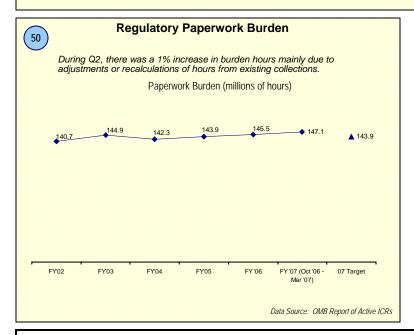
#### Office of Inspector General Audits

EPA improves programs and addresses weaknesses by implementing recommendations arising from investigations by the Office of Inspector General

Tracking Follow-Up Actions

					EP/	A Offic	ces										EPA Regio	ns					
	ОА	OAR	OARM*	OCFO	OECA	OEI	OIA	OPPTS	ORD	OSWER	ow	Region 1	Region 2	Region 3	Region 4	Region 5	Region 6	Region 7	Region 8	Region 9	Region 10	TOTAL Q2	TOTAL Q1 (re
# of Audits in which the NPM/Region Did Not Reach Agreements on Corrective Actions in 180 days	1	4	56	0	0	1	0	0	0	0	3	0	11	0	3	0	0	0	1	4	0	84	73
# of Audits in which the NPM/Region Did Not Complete Corrective Actions or Collect All Disallowed Costs in Full within 365 days	1	0	6	0	2	0	0	1	0	7	6	0	0	0	0	1	1	0	0	4	9	37	34
Total # of Active Audits	3	7	101	7	5	4	0	8	1	16	14	6	26	5	10	5	4	2	11	13	18	266	275

Data Source: IGOR, MATS





EPA improves programs and addresses weaknesses by responding to and implementing recommendations arising from reports and investigations by the Office of Inspector General

Old Audit Operations			T
	Q4	Q1	Q2
Questioned Costs	\$87,000,000	\$7,300,000	\$37,300,000
Recommended Efficiencies	\$691,800,000	\$22,300,000	\$22,300,000
OIG Investigative Operations			
	Q4	Q1	Q2
Fines and recoveries	\$30,800,000	\$200,000	\$710,000
Convictions	42	6	8
Civil Judgments/Settlements/Filings	8	1	1
Administrative actions against EPA employees/firms	56	17	32

Data Source: IGOR, PMRS



## **Electronic Data**

Taking advantage of the information age offers great opportunity for costsavings and increased transparency Nearly all states now participating in Exchange Network.

CDX Total		383,522	342,232
Transactions Outbound** (95%	6)	365,673	324,190
Transactions Inbound (5%)		17,849	18,042
Central Data Exchange (77	,607 Registered Users)	Q1	Q2
# of Tribes Flowing Data	2	2	2
# 01 States Flowing Data	45	47	48

\*\* Outbound Data figure includes email r Air Quality Index and UV Notification Sys

Data Source: exchangenetwork.net and CDX Archives 1 and 5, Node Archive

**Quarterly Management Report** Q2 2007

Unless otherwise specified:

- · Data is cumulative thru current quarter
- Q4 = Oct '05 thru Sept '06 (data for 12 months) • Q1 = Oct '06 thru Dec '06 (data for 3 months)
- T06 = 2006 FY Target • T07 = 2007 FY Target
  - · NR = Not Reported • N/A = Not Applicable

• CY = Calendar Year • FY = Fiscal Year

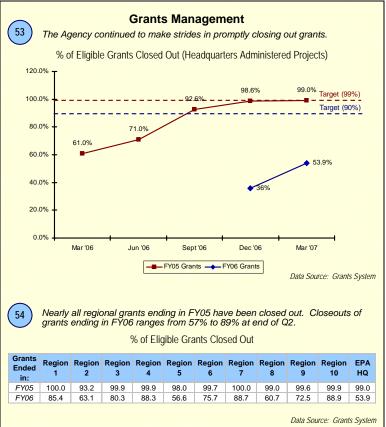
• TCY = Target Calendar Year

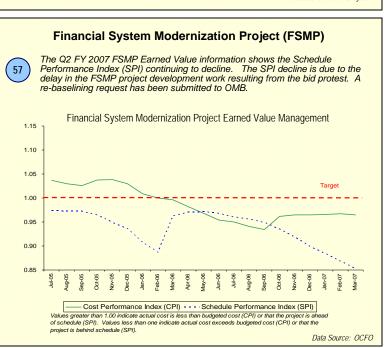
Q2

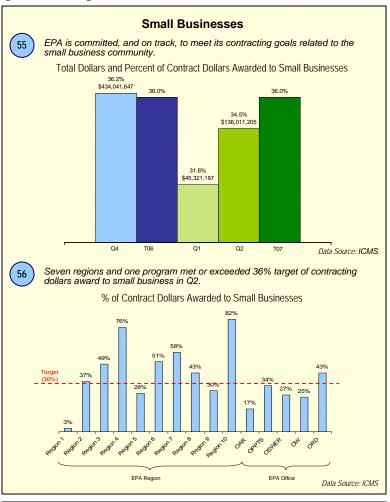
## **Administrative Services**

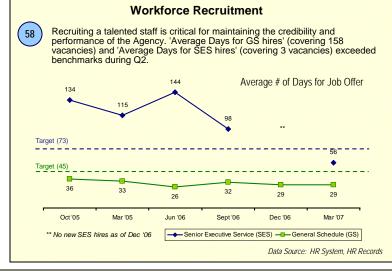
**Enabling and Support Program in Strategic Plan** 

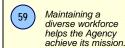












#### Diversity of Workforce (as of Dec '06) Pacific Island Male Female Male Fema TOTAL Number of Employees 501 510 Sep-05 6,826 5,420 774 2,578 77 422 Percent of Employees 16,915 38.33% 31.07% 4.39% 14.27% 2.35% 2.96% 3.02% 0.01% 0.34% 0.45% 0.01% 0.01% 1.06% National NCLF Percent of Employee Civilian Lab 5.70% 6.20% 4.50% 1.90% 1.70% 0.10% 0.10% 0.30% 0.30% 0.80% 0.80%

Data Source: OHR, DOL

et • NR = Not Reported et • N/A = Not Applicable

• Target represents end of fiscal year (Sept '07) • Q2 = Oct '06 thru Mar '07 (data for 6 months)

• TCY = Target Calendar Year